

begins with you





## Q1 2022 RESULTS AND OUTLOOK



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## Agenda

- I. Support for refugees from Ukraine
- II. Potential short and long term impact of recent changes in business environment on Echo segments
- III. Highlights
- IV. Key Financial Data
- V. Residential
- VI. Resi4Rent
- VII. Commercial
- VIII. Permitting
- IX. ESG
- X. Financials





# Support for refugees from Ukraine

## Two office locations welcome over 750 refugees from Ukraine

- In Warsaw, Echo handed over to the city its office building in Sluzewiec that currently shelters 400 refugees
- In Cracow, 3000 sqm in Kapelanka building was handed over to the city and accommodates 350 refugees
- Additional building in Sluzewiec has been offered. The provided space has the capacity to host up to 1500 people
- Meetings with a psychologist, public administration and social workers are regularly organized. A doctor is available twice a week
- Support in a job search is provided for adults and daycare for children. Around 50% of adults had a chance to find work in Poland











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Potential short and long term impact of recent changes in business environment on Echo segments

## Construction

#### Short term

#### Long term

- Some supply chains might be broken, and shortages in deliveries of particular components are occurring Rapid increase in material costs is visible on the market that may have an impact on developers' margins
- Temporary increase in labor shortages should be alleviated in the private sector when public investments are delayed
- Echo to do smaller packages and buy commodities directly and contract labor separately
- Construction prices have started to stabilize, e.g., price of steel decreased
- Standardized procurement supports cost control and mitigates impact of cost increases

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- Due to some projects postponed (incl. the public sector), demand will stabilize, and production will adjust
- Construction costs fully stabilize once the equilibrium of demand and supply is achieved
- Echo will focus on strong cost control using project packaging
- Effects of scale will drive Echo's project's optimization



#### Short term

#### Long term

Temporary slow down in sales driven by uncertainties in the market on both buyer and developer sides Due to these uncertainties, some project launches can be postponed by developers to examine the changing situation carefully

Smaller developers, depending on financing in PLN, might suffer from increasing costs of capital and are more affected by costs of projects already sold, so with income already fixed

Therefore, buyers have bigger trust in larger developers to complete projects

At the same time, bigger developers are slowing down sales due to higher prices in construction and higher sales prices

There is an increased number of cash buyers

Increased demand for apartments

Apartment price growth due to limited supply and increased cost

Construction prices will stabilize at a higher level

Echo will do smaller packages to keep costs under control

Total volume of the sold apartment may decrease, but the largest impact will be centered on smaller developers



9

## Commercial

#### Short term



At the same time, a very limited number of new projects are entering the market



Some companies are already relocating to Poland from Ukraine to use coworking as a temporary solution

Increase in rental prices due to limited supply of available quality space

#### Long term



- Regional cities to grow in importance as the population grows
- Decrease in vacancies due to low supply and new demand
- Continued increase in rents due to high demand and low supply
- Construction prices will stabilize at a higher level
- Echo will do smaller packages to keep costs under control
- Echo will use the current landbank to start new projects and will focus on new plot acquisitions



Impact of recent changes in business environment

## R4R

#### Short term

#### Long term



- Enormous interest in furnished and ready-to-move-in apartments
- R4R has leased out all apartments, and vacancy dropped to 0%
- Strong increase in a short period in rents YoY (up to 30%) based on big demand and interest rates increase



Growth of the whole PRS sector as an alternative to private rentals



Continued growth of prices in rental apartments due to increased sales prices in R4S and higher interest rates



- Construction prices will stabilize at a higher level
- R4R will increase the number of projects to keep up with the demand
- Echo will do smaller packages to maintain costs



Impact of recent changes in business environment

## Retail

#### Short term

#### Long term



- Both Libero and Mlociny are observing an increase in footfall and a subsequent increase in turnover
- As predicted, strong turnover increase as well as footfall increase

Clear signals that many people prefer in person shopping after two years of online, e.g. tenants turnover in Libero is higher by 55% (March 2022 vs. March 2019)



Both footfall and turnover are expected to stabilize

- Retail market is expected to come back from lower levels caused by COVID
- - Construction prices will stabilize at a higher level
  - Echo expects stabilization of both shopping malls (Mlociny and Libero)
- Echo will focus on growing footfall before disposal of the retail assets





## III.

## Highlights

Highlights

## Highlights for Q1 2022 - drivers of Echo Investment business



Highlights

## Q1 2022 Highlights

**Stable residential sales** of **704** apartments by Echo Group in Q1 2022

400 apartments handed over

**Start of 5 new projects,** which will deliver nearly 1,000 apartments to the market









Preliminary agreement to change **Towarowa 22** JV partner from EPP to AFI Europe

Echo to buy 100% of the residential part (ca 50,000 sqm) and stay 30% partner on the remaining commercial part

Opening of **MidPoint** (80% leased), **Fuzja C&D** (100% leased),

Disposal of **West4** (to be 100% leased in Q3) for ca. **40 mln EUR** 

Pre SPA signed for an office building at **Fuzja in Lodz** 



Commercial



Corporate

Echo issued bonds in the total amount of **PLN 100 mln Q1** 2022

Archicom issued bonds for a total amount of **PLN 110 million** under the amended program



Highlights

## Post Q1 2022 Highlights

Start of construction of **BOHO project in Lodz** with 200 modern apartments





Raport zrównoważonego rozwoju Echo Investment

Corporate

Echo issued bonds in the total amount of **PLN 40 mln in Q2 2022** 

Publication of **ESG raports** by Echo and Archicom

**Electrolux** has leased 1,750 sqm in MidPoint in Wroclaw

Commercial







## IV.

## **Key Financial Data**

## Q1 2022 Profit above PAP consensus

### OUR RESULTS IN Q1 2022

Actual results [PLN mln]

	Q1 2022	Q1 2021
Revenue	283.6	155.4
Operating profit	108.0	72.9
Profit before tax	72.9	37.3
Net profit attributable to equity holders of the parent entity	51.4	24.5

PAP C	Consensus
Q1 2022 (average)	Q1 2022 (range)
241.9	236.7 – 248.8
86.6	79.8 - 96.0
-	-
24.0	14.5 – 36.4

## PLN 283.6 mln

total **revenue** in Q1 2022

## **PLN 51.4 mln**

total net profit in Q1 2022

### **PLN 60.3 mln**

Total fair value gain in Q1 2022

## **PLN 67.7 mln**

**Gross margin** on residential (R4S) segment driven by handover of 399 apartments (118 appts in Echo and 281 in Archicom)



## V.

## Residential

## **Highlights**



Sales of 704 apartments by Echo Group (incl. Archicom) Substantial landbank\* and current offer allowing sales of 13,200 apartments





Increase of apartment prices and slower sales will allow for careful construction cost management and preservation of high margins Substantial landbank acquired over the last years at favorable prices keeps increasing in value and translates into higher margins



\* landbank including secured plots (T22 project)

## Market consolidation as buyers prefer bigger and stable developers

#### Supply

- **13,500 apartments** were launched in Q1 2022 (only 400 less than in 2020)
- Number of available units increased to ca. **40,300** (still 5% lower than at the end of Q1 2021)
- Smaller developers might suffer from increasing costs of projects already sold; due to that factor, they are more focused on finishing construction than starting new projects, which has a **downward impact on supply**

#### No. of apartments launched and sold in 6 major cities\* in Poland



#### Demand

- 10,200 apartments were sold in Q1 2022 on the primary market in 6 major cities
- Number of apartments sold in Q1 2022 is 46% weaker compared to record high Q1 2021
- Buyers have bigger trust in larger developers to complete projects that in supporting sales
- **Top 5 developers sold 30% of total sales in Q1 2022** in comparison to 20% in Q1 2021, which proves market consolidation

#### **Prices**

- In all cities, the average price of units newly put up for sale increased compared to the previous quarter
- The pace of price increase has slowed down compared to previous quarters
- The highest increase was recorded in TriCity (+7%)



## Echo is one of top developers in Poland



- Through Archicom acquisition, Echo achieves strategic goal to become one of the largest residential developers in Poland
- 704 units sold by the Echo Group places the group in the **fourth place** in terms of apartment sales in Q1 2022







### **Apartment sales of Echo Group**



Sale of apartments	Q1 2021	Q1 2022	Main Projects in Q1 2022
Warsaw	95	126	Rytm Kabaty
Wroclaw	399*	334	Archicom
Poznan	130	30	Wieza Jezyce I
Lodz	72	53	Zenit I, Fuzja II & II
Cracow	118	161	Bonarka Living
Total Echo Group	799	704	

Addition of Archicom to the Group

\*Together with Archicom sales in Wroclaw in Q1 2021

### **Apartment sales of Echo Group**

Sales in Q1 2022 (vs. Q1 2021) in largest cities has decreased by 46% while Echo Group noted only 12% drop









No. of apartments sold in Poland ('000)

### **Apartment handovers of Echo Group**



\*281 (out of 282) apartments handed over by Archicom has been recognized in Q1 2022 results

### **Apartment handovers of Echo Group**



#### No. of apartments handed over by Echo

■ No. of apartments handed over by Echo



Margin on handed over apartments in Q1 2022 was 28% in Echo and 37% in Archicom which resulted in 34%\* margin for the Group

Margin on handed over apartments in Q1 2021 was 19% in Echo and 32% in Archicom

## **Current offer of Echo Group and new offer outlook**



Addition of Archicom to the Group

offer per quarter

## **Current offer & Pipeline** Landbank and current offer is over 13,200 apartments

	Offer	Landbank	<b>Total</b> (as at 31.03.2022)
Echo Investment	764	8,265	9,029
Archicom	857	3,318	4,175



**13,204** Total no. of apartments in landbank & in the offer (Echo & Archicom)

- Echo landbank allows for pace of sales between 2,500-3,000 per year for the next five years therefore Echo has become very selective in buying new plots and is waiting for opportunities to acquire plots for the next destinations projects
- Acquired plots give Echo a competitive advantage as they were secured before recent sharp price increases
- Current market value of land compared to acquisition costs is 60% higher

#### Landbank pipeline secured % share in landbank calculated based on potential no. of apartments to be developed



## Value of apartments sold in Q1 2022

Q1 2022 marks an increase in the value of apartments sold but not handed over yet, reaching 1.39 bln – mainly due to higher sales than handovers in Echo in Q1 2022

The number of apartments sold and yet to be recognized in the financial results increased to 2,653 apartments in Q1 2022, including 1,778 in Echo Investment and 875 in Archicom

Strategic management decision was taken to focus on high margins which may affects the pace of apartment sales





### Warsaw



( ) Wars	Warsaw		
	Q1 2022 # of apartments		
Offer at the beginning of the quarter	252		
Sale	126		
New projects introduced	0		
Offer at the end of the quarter	126		
No. of apartments handed over	30		
Landbank	2,496		

#### Planned projects:

- Stacja Wola III, 232 apartments
- Projekt Mokotow, 1,276 apartments

## Building permits expected in the next 3 months

### Wroclaw

		Wrocla	Q1 2022 # of apartments
Słoneczne Stabłowice	Offer at the beginning of the quarter		683
	Sale		334
Browary Wrocławskie	New projects introduced		508
Czarnieckiego Olimpia Port	Offer at the end of the quarter		857
River Point	No. of apartments handed over		287
Awipolis Sady nad Zieloną	Landbank		3,318
Planty Racławickie Cztery Pory Roku	<ul> <li>Planned projects:</li> <li>Planty Wroclawskie, 98 apartments</li> <li>Gwarna, 97 apartments</li> <li>Czarnieckiego, 158 apartments</li> </ul>	<ul><li>Iwiny Schuberta</li><li>Sady nad Zielon</li></ul>	4, 186 apartments a, 60 apartments na II, 220 apartments
31	Most projects already have building permits or will receive them shortly		

### Poznan



	Poznan	
		Q1 2022 # of apartments
er at the beginning of the quarter		155
e		30
w projects introduced		0
er at the end of the quarter		125
of apartments handed over		24
ndbank		2,962

**Building permits expected** 

during 2022

## Lodz



	Lodz
	Q1 2022 # of apartments
Offer at the beginning of the quarter	385
Sale	53
New projects introduced	0
Offer at the end of the quarter	332
No. of apartments handed over	16
Landbank	1,955

Planned projects:

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• Zenit II & VII, 277 apartments

Fuzja III, 160 apartments

Building permits expected during 2022

33

## Cracow

		Cracow	Q1 2022 # of apartments
Osiedle KRK I & II	Offer at the beginning of the quarter		342
	Sale		161
Rydlówka ZAM I Wita	New projects introduced		-
Rydlówka ZAM II Bonarka Living II C & D	Offer at the end of the quarter		181
	No. of apartments handed over		43
	Landbank		852
		Focus on Tesco plot (Ka which may add ca. 1	
	<ul><li>Planned projects:</li><li>Osiedle ZAM II, 100 apartments</li></ul>	Building permits expected during 2022	



## VI.

## **Resi4Rent**

Resi4Rent

## **Highlights**


Resi4Rent

# Resi4Rent accelerates the pace to start construction of 10 projects in 2022

- 2,301 units have been delivered and leased out in 100% until the end of 2021
- New construction has launched in 2021 at an increased speed with 1,807 new units under construction
- 3,700 units will be delivered by the end of 2022
- **6,000 units** to be delivered and in operation by the end of 2023
- **10,000 operating units** to be achieved by the end of 2024
- 8,300 units are already operational or secured

By the end of the 2022, R4R will secure plots that enable delivery of 10,000 units by 2024

# Resi4Rent to develop and operate approx. **10,000 units** by 2024:



Resi4Rent

### Strong rent growth across all projects

Units in operation 100% leased (2,301 units)

Under construction (1,807 units)

To be started in 2022 (4,119 units)





# VII.

# Commercial

# **Highlights**



High demand and limited supply drive lease prices up across all markets



Strong leasing activity in Cracow; Brain Park Complex leased in 40% with many ongoing negotiations





### 7 projects planned to be disposed in 2022



investment

41

# Strong landbank for coming years





# Q1 2022 – regional markets become larger than Warsaw

#### WARSAW

- **93,400 sqm** of office space has been provided in 2021 across six projects
- 6.2 mln sqm total supply of modern office space
- Q1 2022 gross take up result: 273,000 sqm (ca. 250% more than in the same period in 2021)
- **ca. 315,000 sqm** of office space under construction (the lowest level since 2010; 50% less than in Q1 2021)
- 12.2% average vacancy rate decreased compared to the end of 2021 by 0.5 p.p.
- Selected lease transactions on Warsaw office market signed: PeKaO (30,000 sqm), PKO BP (22,800 sqm)

Low construction activity in the Warsaw office market and strong leasing activity supports Echo's actions to start construction of Towarowa 22

#### **REGIONAL MARKETS**

- 244,000 sqm of new office space delivered to regional markets in Q1 2022
- 6.27 mln sqm total supply of modern office space
- At the end of Q1 2022, for the first time, the total supply of modern office space in 8 major regional markets exceeded the level of stock in the capital
- Q1 2022 gross take up result: 153,000 sqm (56% higher than in Q1 2021)
- ca. 680,000 sqm of office space remain under construction
- 15.5% average vacancy rate (1.4 p.p. higher compared to the end of 2021)



### Supply and space under construction in regional cities as at 31.03.2022

# Lodz Fuzja CD & J Pre-SPA signed

- Sale agreement signed in December 2021
- Closing expected in Q2 2022
- Anna's Garden square and surrounding buildings will provide a lively combination of multi-functional space
- The revitalized area will be the **heart of the Fuzja destination project** attracting tenants
- Leasing of commercial retail space has progressed with the signing of new tenancy agreements with Deseo Patisserie, Zdrowa Krowa, Bakery Lodz, and wine shop, with remaining units under negotiations
- Successful commercial leasing also attracts residential customers, with 95% of apartments sold in phases I & II and 65% in recently launched phase III

Office buildings are fully leased and handover to Fujitsu took place in Q2 2022





# Wroclaw MidPoint

### recently opened

- Mid Point obtained an occupancy permit in February 2022
- Office building provides 36,900 sqm GLA
- 80% has been leased-up till May 2021, and we can expect the building to be fully leased in Q3 2022
- Main tenants are 3M, Electrolux, Pyszne.pl and PwC
- Together with Echo's future nearby office project at Swobodna Street will deliver almost 70,000 sqm









### Warsaw Moje Miejsce II 80% leased

- Moje Miejsce II is on track to be leased up in 80% in Q2 2022
- Moje Miejsce II is under advanced negotiations for the disposal
- Strong tenant mix, represented by occupiers from very defensive business sectors such as pharmaceutical, media, and FMCG, attracts a number of potential buyers
- Tenants include: Boehringer, Synektik

Moje Miejsce II in on track to be fully leased-up as negotiations for entire office space are ongoing







# Katowice Face2Face

- Face2Face Business Campus combines a multifunctional courtyard with beautiful green areas, relaxing patio with hammocks, lunch zone, and an active area with a basketball court
- Face2Face, with a **strong tenant mix** (100% leased) and attractive market positioning, attracts investors focused on the CEE market and is currently under advanced negotiations for the sale
- Tenants include: Capgemini, Honeywell, Orange, Deloitte, Perform DAZN and Medicover

Office market in Katowice attracts interest from institutional investors focused on CEE markets







# **Cracow Brain Park**

40% leased with strong interests from tenants

- The construction of the office complex commenced in Q2 2021
- The offices are conveniently located due to proximity to the city center and excellent public transportation options on al. Pokoju
- The two phase project will deliver over 42,000 sqm of GLA
- Currently, **40% of the space is leased up,** and negotiations for the remaining area are ongoing
- The construction is set to complete in Q3 2022

Brain Park first phase comprising two buildings **scheduled for completion in Q3 2022** 







# CitySpace become second largest coworking in Poland

- CitySpace has seen a significant increase in occupancy across all locations
- Most of the locations reached 100% occupancy in Q1 2022 at higher rents than in 2021 due to strong demand from the tenant
- In February 2022, CitySpace revenue was 53% higher than a year ago
- Two new locations have been opened in 2021: Face2Face in Katowice and West4 in Wroclaw
- In the coming months, a fourth Wroclaw location will be inaugurated in the MidPoint building. The space is already 30% leased-up
- An expansion of space is ongoing at Plac Unii in Warsaw in 2022, while a new unique office will be opened as a standalone building in Fuzja office park (scheduled opening in the first half of 2023)

Cowork brand	Total area leased*
WeWork	31,700
CitySpace	25,000
Spaces	22,300
Rise.pl	19,300
BusinessLink	16,300





# CitySpace expanding in Wroclaw



# Libero consolidates position in Katowice with over 55% turnover growth compared to 2019

- Libero shopping mall is keeping up the excellent performance showed after reopening of retail activity in Q2 2021, and the continuous customer interest is reflected in 20 % footfall increase compared to the same period of 2019
- An **increase in turnover** has been significantly higher than the increase in footfall and reached **55%** in Q1 2022 compared to the same period in 2019
- Echo-owned shopping mall is an attractive destination for shoppers demonstrating renewed post-covid popularity of in-person shopping and a change in customer behavior
- Positive trend started in 2021 with further growth in demand for retail compared to previous periods







# Galeria Mlociny strengthens position in northern Warsaw with record footfall

- Galeria Mlociny footfall and turnover achieved nearly record high level observed in 2021, showing return on in-person shoppers, and both metrics are on an upward trend
- Mlociny Shopping Mall is becoming the leading shopping destination and a popular meeting point in northern Warsaw thanks to its strong retail and entertainment offer
- With the strong start of 2022, we observe **further increases in footfall year on year** with the current number of visitors that is comparable with the Christmas period results









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# Permitting

#### Permitting

# High margins in R4S following succesfull acquisitions and permitting

- Current market value of projects in preparation on Echo balance sheet is approx. 70% higher than their acquisition cost
- Current market value of projects in preparation on Archicom balance sheet is approx. 50% higher than their acquisition cost
- Value of plots that are going through the different permitting steps will be increasing over time
- Echo Group, with a **secured strong landbank**, will be able to deliver **high margins on residential** sales







#### Permitting

# Wita – new destination project near Cracow main railway station

- Continuous cooperation with the city council led to the approval of a new master plan for our **next** destination project
- Creation of a new multi-function area will be possible in Cracow on Wita street, next to main railway station
- The project will include residential (R4S & R4R) and commercial space (office and F&B) settled around a lively public square, central part of the project
- Total commercial and residential areas will provide ca. **40.000 PUM/GLA**
- Numerous public green areas are going to be a distinctive feature of the project, encouraging leisure activities







# IX.

# ESG

# Echo Investment enlarged scope of ESG reporting in 2022

- The first ESG report presented in 2021 to underline growing importance of the area in the Company's operations
- ESG reporting has also been introduced by Archicom, and both reports were published together with Q1 2022 results
- Scope of the report has been increased significantly, and the main results are presented on the following slides



Raport zrównoważonego rozwoju Echo Investment

2021



# Echo's Investment impact on environment and cities

- **42% of our pipeline constitutes 'destination'** projects that develop cities in a human way and in line with the latest sustainable trends
- **25 awards from the industry**, cities, and NGOs for Echo and its projects in 2021
- **544 trees planted in 2021**. They are six times more valuable for the ecosystem than all trees that were cut
- 96,4% of waste from our construction sites was segregated
- Seven flower meadows were established in 2021 and 2022 in the Echo-Łąka program with Łąka Foundation







# Echo's Investment impact on people

- We are a stable employer, hiring **548 employees** and cooperating permanently with 59 specialists
- Average seniority in the company is seven years
- On average, over **1,800 people** were working on the construction sites in 2021
- No severe accidents on the sites
- Supporting women: 29 women were promoted in 2021, which is the majority of promotions in the Company in 2021









### Q1 2022 Profit

Actual	results	<b>[PLN</b>	mln1	
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	PAP	Consensus	Κ
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Q1 2022 (range)

236.7 - 248.8

79.8 - 96.0

14.5 – 36.4

	Q1 2022	Q1 2021	Q1 2022 (average)
Revenue	283.6	155.4	241.9
Operating profit	108.0	72.9	86.6
Profit before tax	72.9	37.3	-
Net profit attributable to equity holders of the parent entity	51.4	24.5	24.0

# Revenues and margin in Q1 2022 (PLN mln)

	Sales	Margin	Margin %	Main source of revenue
Residential	213	68	32%	Apartments sale
R4R	3	2	74%	Sale of Services to R4R
Commercial & other	68	27	40%	Rents, fit-out
Total	284	97	34%	

# Fair value gain on investment properties (PLN mln)

	Q1 2022	Accum.
Moje Miejsce II	3.7	14.9
MidPoint 71	-4.5	104.2
Face2Face I	8.1	64.0
Face2Face II	11.0	73.8
Libero	4.0	199.4
React I	-1.6	16.8
Fuzja CD & J	8.5	47.2
Brain Park I	0.5	33.0
City 2 (Archicom)	13.4	
Hetmanska (sold plot)	13.9	
Impact of rent straightlining- Office and Retail	-1.9	
Other	5.3	
Total	60.3	



## Strong balance sheet with increasing cash position



PLN 6,705 mln

total assets value as at 31.03.2022 (16% growth compared to 31.03.2021)

### **PLN 924 mln**

total assets increase compared to 31.03.2022

# PLN 1,456 mln\*

total value of assets held for sale as at 31.03.2022, including Moje Miejsce II, Fuzja CDJ, Face2Face I & II, Mid Point and City2

### PLN 785 mln

total value of investment properties as at 31.03.2022 (20% decrease compared to 31.03.2021)

### PLN 730 mln

cash as at 31.03.2022

6% increase compared to 31.03.2021

# Net debt ratio decreased by 2.6 p.p. and further decrease expected



**Equity and liabilities** 

### **PLN 2,995 mln**

Total long and short term debt as at 31.03.2022

Long-term debt increased by PLN 327 mln compared to 31.03.2021, mainly due to the extension of short-term debt (RCF) into long term debt

Short-term debt decreased by PLN 83 mln compared to 31.03.2021

- Disposal of Moje Miejsce II, Fuzja C&D, Face2Face, City2 and • Midpoint will decrease short-term debt by PLN 597 mln
- Maturing bonds will be refinanced and transferred to long-term debt

### 37.9% net debt ratio\*

(net debt) / (total assets - cash) compared to 40.5% as at 31.03.2021

Further decrease of this indicator is expected in 2022 mainly due to planned disposal of office assets.

### Strong cash position

Cash and available overdraft vs. maturity of bonds as at 31.03.2022 [mln PLN/EUR]



**Bonds issued** in Q1 2022

In January and March 2022, Echo Investment issued two series of bonds for individual investors in the total amount of PLN 100 million.

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# Additional dividend proposed by Management Board

### **Proposed total dividend**

#### amount for 2021



PLN 0.32 per share

- On December 28<sup>th</sup> Echo Investment has paid out an advanced dividend in the amount of PLN 0.22 per share
- Management board proposed to pay additional annual dividend of PLN 0.10 per share, setting the total amount of dividend to PLN 0.32 per share
- Acceptance of the proposal will determine the total amount of dividend paid to be **PLN 132.1 million** (70% of 2021 Echo's net profit)





# Q & A



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